Shropshire and Wrekin Fire and Rescue Authority
Strategy and Resources Committee
18 March 2021

# Committee Work Plan 2021/22

#### **Report of the Chief Fire Officer**

For further information about this report please contact Rod Hammerton, Chief Fire Officer, on 01743 260204 or Germaine Worker, Head of Human Resources and Administration, on 01743 260210.

### 1 Purpose of Report

This report reviews progress against the Strategy and Resources Committee 2020/21 Work Plan and puts forward a 2021/22 Work Plan for consideration and approval by Members.

#### 2 Recommendations

Members are asked to:

- a) Note progress made against the Strategy and Resources Committee 2020/21 Work Plan; and
- b) Approve the Work Plan for 2021/22, attached as an appendix, subject to any amendments / comments they may wish to make.

# 3 Background

Since March 2009 the business of the Strategy and Resources Committee has been conducted in accordance with an annual Work Plan. The Plan sets out in a structured manner what the Committee's activities will be throughout the year, thus ensuring that the responsibilities imposed by its terms of reference will be carried out in a timely manner and that no deadlines will be missed.

The draft 2021/22 Work Plan is attached as an appendix to this report for consideration by the Committee.

#### 4 Review of 2020/21 Work Plan

Having carried out a review of the 2020/21 Work Plan, officers can confirm that all the activities, listed in the Plan, have been carried out or are on the agenda for this meeting.

1



#### 5 Proposed 2021/22 Work Plan

During the review Officers also considered what activities should be included in the next Work Plan, taking into account any recent developments.

Attached as an appendix to this report is a draft 2021/22 Work Plan, outlining all of the actions which, it is expected, the Committee will need to carry out during the coming year.

The Committee is asked to provide any comments or suggestions with regard to the attached draft Work Plan and approve the contents.

## 6 Financial Implications

There are no direct financial implications attached to the approval of the Work Plan itself. There may, however, be financial implications associated with a number of the actions listed, for which individual reports will be brought to the Committee as necessary, detailing those specific implications.

#### 7 Legal Comment

The Strategy and Resources Committee is not legally required to have in place a Work Plan. This does, however, represent good practice. The decision to approve the Work Plan will not affect the discretion of the Committee during the forthcoming year, as it can, at subsequent meetings, decide to amend the Work Plan, if it is necessary to do so.

### 8 Initial Impact Assessment

This report provides only historical information and sets out a series of actions to be completed over the coming year. An Initial Impact Assessment has not, therefore, been completed. It is possible, however, that such assessments may be required in respect of individual actions contained within the Work Plan, in which case they will be completed at the appropriate time.

# 9 Equality Impact Assessment

Officers have considered the Service's Brigade Order on Equality Impact Assessments (Human Resources 5 Part 2) and have decided that there are no discriminatory practices or differential impacts upon specific groups arising from this report. An Initial Equality Impact Assessment is not, therefore, required.

2

# 10 Appendix

Strategy and Resources Committee Proposed Work Plan 201/22

# 11 Background Papers

There are no background papers associated with this report.



# Strategy and Resources Committee Draft Work Plan April 2021 to March 2022

	Action	Who is responsible	Completion date
1	Receive a report on the constitution of the Committee and consider any training required by Members	Head of HR and Administration	September 2021
2	Receive a report on financial performance, including consideration of corporate risk, virements, and exemptions from Contract Standing Orders, and make recommendations to the Fire Authority	Treasurer, Head of Finance and Planning, Performance and Communications Manager	September 2021 Recommendations to go to the October 2021 meeting of the Fire Authority
3	Receive a report on capital activity and finance	Planning, Performance and Communications Manager	September 2021
4	Receive a report on financial performance, including capital update, consideration of corporate risk, virements, and exemptions from Contract Standing Orders, receive the annual treasury review 2020/21 and the mid-year treasury review 2021/22 and make recommendations to the Fire Authority	Treasurer, Head of Finance and Planning, Performance and Communications Manager	November 2021 Recommendations to go to the December 2021 meeting of the Fire Authority
5	Receive a report on provisions, reserves and funds, including consideration of corporate risk, and make recommendations to the Fire Authority	Treasurer and Head of Finance	November 2021 Recommendations to go to the December 2021 meeting of the Fire Authority



	Action	Who is responsible	Completion date
6	Approve 2022/23 and later years' revenue and capital budget outlines for consideration by the Fire Authority, including:	Treasurer and Head of Finance, unless otherwise stated	November 2021 Recommendations to go to the December 2021 meeting of the Fire Authority
	<ul> <li>Base budget review and committed changes;</li> <li>Pay and price contingencies;</li> <li>Capital Programme 2022/23 to 2025/26;</li> <li>Funding assumptions; and</li> <li>Recommendations of the Strategic Advisory Group (StAG), where appropriate</li> </ul>	<ul> <li>Chief Fire Officer and Planning, Performance and Communications Manager</li> <li>Chief Fire Officer</li> </ul>	
7	Receive annual report on work of the Equality and Diversity Steering Group	Equality and Diversity Officer	November 2021
8	Receive progress report on Fairness Respect Equality Shropshire (FRESh)	Equality and Diversity Officer	November 2021
9	Receive report on Occupational Health provision	HR Manager (Contracts)	November 2021
10	Receive a report on financial performance, including consideration of corporate risk, virements, and exemptions from Contract Standing Orders, and make recommendations to the Fire Authority	Treasurer, Head of Finance and Planning, Performance and Communications Manager	February 2022 Recommendations to go to the February 2022 meeting of the Fire Authority
11	Receive a report on revisions to the 2021/22 revenue budget, including recommendations from the Strategic Advisory Group, and make recommendations to the Fire Authority	Treasurer and Head of Finance	February 2022 Recommendations to go to the February 2022 meeting of the Fire Authority

2



	Action	Who is responsible	Completion date
12	Receive a report on the Capital Programme 2022/23 to 2025/26, including Prudential Guidelines and Capital Strategy, Treasury Management Practices and the Minimum Revenue Provision Policy, and make recommendations to the Fire Authority	Treasurer and Head of Finance	February 2022 Recommendations to go to the February 2022 meeting of the Fire Authority
13	Consider the adequacy of provisions and reserves and robustness of the budget, including corporate risk, and make recommendations to the Fire Authority	Treasurer and Head of Finance	February 2022 Recommendations to go to the February 2022 meeting of the Fire Authority
14	Receive a report on capital activity and finance	Planning, Performance and Communications Manager	February 2022
15	Approve the Committee's 2022/23 Work Plan	Head of Finance and Head of HR and Administration	March 2022
16	Review Terms of Reference of the Committee	Head of Finance and Head of HR and Administration	March 2022 Recommendations to go to the June 2022 Annual Meeting of the Fire Authority
17	Officers to review Role Descriptions for the Chair and Vice-Chair of the Committee	Head of HR and Administration Report to be brought to the Committee, only if significant changes are required	March 2022
18	Agree Service Targets for 2022/23	Assistant Chief Fire Officer (Corporate Services)	March 2022
19	Receive progress report on implementation of Single Equality Scheme Action Plan	Equality and Diversity Officer	March 2022

3



	Action	Who is responsible	Completion date
20	Receive report on equality monitoring statistics	Equality and Diversity Officer	March 2022
21	Receive update report on reasonable adjustments	Equality and Diversity Officer	March 2022
22	Receive Gender Pay Gap report	Head of HR and Administration	March 2022
23	Receive People Strategy end of year report	Head of HR and Administration	March 2022

24	Receive report on review of Internal Dispute Resolution Procedure	Head of HR and Administration	As and when needed
25	Receive report on Apprenticeship Levy	Head of HR and Administration	As and when needed
26	Receive report on Inclusive Fire Service Group	Head of HR and Administration	As and when needed
27	Receive summary of Hearings Panel and Pensions Panel decisions	Head of HR and Administration	As and when required
28	Receive reports on the outcome of staff surveys and audits	Committee and appropriate officers	As and when required
29	Ensure provision of appropriate training for all Members of the Committee	Chief Fire Officer, Assistant Chief Fire Officer (Corporate Services), Treasurer, Head of Finance and external agencies, where appropriate	Ongoing

