

Balance Sheet Movements	2020/21 £'000	2021/22 £'000	Difference £'000
Long Term Assets:			
Property Plant and Equipment	29,092	32,070	2,978
<i>Increase in purchase of assets, revaluation</i>			
Current Assets:			
Inventories <i>Increase in levels of stock held</i>	444	538	94
Cash and cash equivalents <i>Increase in cash balances and short term investments</i>	4,725	7,293	2,568
Investments <i>Increase in investments over 3mths held</i>	15,000	9,000	-6,000
Current Liabilities:			
Short term creditors <i>Increased volume of accrued invoices for capital schemes, increase in receipts in advance</i>	-3,041	-4,304	-1,263
Long Term Liabilities:			
Provisions	-175	-43	132
<i>Movement in provision for appeals as per collection fund adjustment accounts</i>			
Reserves			
General fund balance <i>Reduction in balance held between 20/21 and 21/22</i>	1,600	1,153	-447
Earmarked Capital Reserve <i>Purchase of assets</i>	1,370	0	-1,370
STP Staff Reserve <i>Contribution towards staff – National Operational Guidance, On call review Contribution to reserve at 20/21 closedown</i>	159	27	-132
Extreme Incidents Reserve <i>Contributions towards costs of protracted incidents</i>	334	219	-115
Service Delivery Reserve <i>Temporary growth – Training Instructors</i>	176	125	-51
Training Reserve <i>Contributions towards recruitment and development Contribution to reserve at 20/21 closedown</i>	17	51	34

Operation Equipment Reserve <i>Contributions towards operational equipment</i> <i>Contribution to reserve at 20/21 closedown</i>	166	213	47
Collection Fund Adjustment Account <i>Large movements from deficit to surplus, due to pandemic</i>	-729	85	814
Accumulated Absences Account <i>Adjustments for accumulated absences</i>	-266	-142	124