

Shropshire and Wrekin Fire and Rescue Authority Audit and Performance Management Committee 18 February 2010

# **Annual Governance Statement Improvement Plan 2009/10**

#### **Report of the Chief Fire Officer**

For further information about this report please contact Paul Raymond, Chief Fire Officer, on 01743 260201 or Andy Johnson, Head of Performance and Risk, on 01743 260287.

#### 1 Purpose of Report

This report summarises the progress made to date against the improvements contained in the Annual Governance Statement (AGS) Improvement Plan 2009/10.

#### 2 Recommendations

Members are asked to note the progress made against each of the improvements contained in the AGS Improvement Plan 2009/10.

# 3 Background

At a meeting on 3 July 2009, the Fire Authority's Final Accounts 2008/09 were signed off by the Chair, the Chief Fire Officer and Treasurer. The Final Accounts contained a statement as to how effective the Authority's various systems of internal control had been in governing the risks, to which the Authority is exposed. This is known as the Annual Governance Statement, or the AGS. Areas of the system of internal control that had been identified as requiring improvement were listed in the AGS and an action plan was developed to ensure these improvements are progressed during the coming year (the AGS Improvement Plan).

This Committee is responsible for monitoring the progress the Service makes against the Plan.



# 4 Monitoring Progress against the AGS Improvement Plan 2009/10

A copy of the AGS Improvement Plan 2009/10 is attached as an appendix to this report; progress against each of the planned activities is also included in the appendix.

As is the case with most plans, the activities included within it are often subject to change. This can be due to changes in the external environment that guides our work, as well as the internal environment that dictates whether we have the capacity to achieve our stated objectives. To ensure there is control over any slippage, the officers responsible for delivering this work must obtain approval, from the Service's Policy Group, if they require any variations to the current Plan. These changes will also be reported to this Committee.

## 5 Progress to date

In relation to Improvement ID 4 (the implementation of the Asset Management System), in the last AGS monitoring report, Members noted that the Service's Policy Group had approved a proposal, from the Head of Resources, for a Project Manager to be dedicated to this project from January 2010. At that stage the estimated completion date was planned as being the end of March 2010. With the Project Manager now in place, a Project Plan has recently been approved by Policy Group, which firms up the date for completion as June 2010. This project will not, therefore, be completed within the life of this AGS Improvement Plan.

The other six improvements have either been completed or, at this stage, are believed to be on track for completion by their target completion date (see appendix).

Progress with the Asset Management System Project, and any other improvement that is not completed within the life of the current AGS Improvement Plan, will be reported to Members as part of the new AGS Improvement Plan to be approved by the Fire Authority in June this year.

# 6 Financial Implications

Any significant budgetary implications, brought about by the improvements proposed in the Plan, have already been considered, either as part of the Fire Authority's Budgetary Planning Process or within each Department's Business Planning process.

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#### 7 Legal Comment

The AGS is a legal requirement under the Code of Practice on Local Authority Accounting in the United Kingdom and must be included in the Fire Authority's Annual Statement of Accounts.

## **8** Equality Impact Assessment

This report simply reports progress against a previously agreed Improvement Plan and has no impact on people. It has been assessed against the Service's Brigade Order on Equality Impact Assessments (Personnel 5 Part 2) and this has shown that there are no discriminatory practices or differential impacts upon specific groups arising from the report. An Initial Equality Impact Assessment has not, therefore, been completed.

# 9 Appendix

Annual Governance Statement Improvement Plan 2009/10

# 10 Background Papers

Shropshire and Wrekin Fire and Rescue Authority 3 July 2009, report 12, Annual Governance Statement

Implications of all of the following have been considered and, where they are significant (i.e. marked with an asterisk), the implications are detailed within the report itself.

| Balanced Score Card                        | Integrated Risk Management Planning |   |
|--|-------------------------------------|---|
| Business Continuity Planning               | Legal                               | * |
| j  | Ŭ                                   |   |
| Capacity                                   | Member Involvement                  | * |
| Civil Contingencies Act                    | National Framework                  |   |
| Comprehensive Performance Assessment       | Operational Assurance               |   |
| Efficiency Savings                         | Retained                            |   |
| Environmental                              | Risk and Insurance                  | * |
| Financial                                  | Staff                               |   |
| Fire Control/Fire Link                     | Strategic Planning                  |   |
| Information Communications and             | West Midlands Regional              |   |
| Technology                                 | Management Board                    |   |
| Freedom of Information / Data Protection / | Equality Impact Assessment          | * |
| Environmental Information                  |                                     |   |

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# **Annual Governance Statement Improvement Plan 2009/10**

| Area of review                | IRN | Improvement required  | Improvement<br>Owner | Completion date | Comments  |
|-------------------------------|-----|---|----------------------|-----------------|---|
| Financial<br>Management       | 1   | Retained duty system personnel payment documentation (FB76) can only be checked manually.  All retained duty system personnel payment documentation (FB76) is checked manually. An electronic recording system is being looked at with funding in the capital programme.                        | Joanne<br>Coadey     | 09/2010         | A new Retained Availability System has been included in the tender specification for the 'interim' Command and Control system (see improvement 7 below). The manual system will continue until the new system is fully implemented. |
| Strategic<br>Planning Process | 2   | With no formal communication strategy in place, the Authority cannot be sure it is providing information to, and getting feedback from, everyone that has a vested interest in the Service.  A Communication Strategy will be included within the new Communications and Consultation Strategy. | Steve Worrall        | 12/2009         | The Communications Strategy has now been developed and will be used will be used to inform the consultation to be conducted for this years strategic planning process.  |
| Fire Safety                   | 3   | Our current risk profiling process is not adequate to enable us to focus on those homes most at risk from fire.  Improve information provision by other agencies who are in contact with vulnerable people and develop our profiling processes.   | Mike Ablitt          | 03/2010         | Shropshire Council Signpost scheme is now up and running. Telford and Wrekin to be incorporated into scheme following 12 month pilot. On track for completion by deadline date.   |



| Area of review   | IRN | Improvement required  | Improvement<br>Owner | Completion date | Comments  |
|--|-----|---|----------------------|-----------------|---|
| Resource<br>Management                                       | 4   | The new Asset Management System (AMS) has not yet been fully implemented. Service is not able to demonstrate compliance with standards.  Complete implementation in accordance with project timescales.   | Andrew<br>Kelcey     | 06/2010         | With a new Project Manager<br>now in place, Policy Group<br>have approved a project plan<br>that will see the AMS fully<br>operational by June 2010.  |
| Human Resource<br>Management and<br>Training                 | 5   | There are currently no separate formal procedures on the management of capability/performance of personnel.  Produce a policy, brigade order and consult with the representative bodies on the management of capability /performance of personnel.  | Louise<br>McKenzie   | 03/2010         | Draft Brigade Order has been developed. On track for completion by the target date.   |
| Risk<br>Management and<br>Business<br>Continuity<br>Planning | 6   | Departmental "Battle Boxes" have not yet been finalised due to questions raised due to uncertainties around the resilience of the IT systems backup available for each department.  Ensure our IT system backup capabilities are able to support departmental requirements during all likely business continuity situations, allowing each department to finalise the contents of its Battle Box. | Andy<br>Johnson      | 09/2009         | The resilience of our IT infrastructure has been improved to the extent that we can now rely on having our vital electronic documents available, even if a major disruptive event occurs at our Shrewsbury site.  A review of all Departmental Business Continuity Plans has shown that 'Battle Boxes' for any department, other than Fire Control and Workshops, are no longer required. With these two 'Battle Boxes' already in place, this improvement work is concluded. |

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| Area of review              | IRN | Improvement required   | Improvement<br>Owner | Completion date | Comments  |
|-----------------------------|-----|--|----------------------|-----------------|---|
| Fire Control<br>Convergence | 7   | No formal contingency plan is available if the national FiReControl project fails to meet its objectives.  The development of a contingency plan for Fire Control if the national project fails to deliver its objectives. | Andy Perry           | 12/2009         | The business case for an 'interim' command and control system was approved by the Fire Authority at its December meeting. The new system should be in place by the middle of this year, thereby ensuring the Service is resilient through the medium term, covering any possible delays in the RCC project. |

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