

Shropshire and Wrekin Fire and Rescue Authority Audit and Performance Management Committee 30 November 2010

Annual Governance Statement Improvement Plan 2010/11

Report of the Chief Fire Officer

For further information about this report please contact Paul Raymond, Chief Fire Officer, on 01743 260201 or Martin Timmis, Head of Operations and Risk, on 01743 260285.

1 Purpose of Report

This report summarises the progress made to date against the improvements contained in the Annual Governance Statement (AGS) Improvement Plan 2010/11.

2 Recommendations

The Committee is asked to note the progress made against each of the improvements contained in the AGS Improvement Plan 2010/11.

3 Background

At a meeting on 16 June 2010, the Fire Authority's Final Accounts 2009/10 were signed off by the Chair, the Chief Fire Officer and Treasurer. The Final Accounts contained a statement as to how effective the Authority's various systems of internal control had been in governing the risks, to which the Authority is exposed. This is known as the Annual Governance Statement, or the AGS. Areas of the system of internal control that had been identified as requiring improvement were listed in the AGS and an action plan was developed to ensure these improvements are progressed during the coming year (the AGS Improvement Plan).

This Committee is responsible for monitoring the progress the Service makes against the plan.



4 Monitoring Progress against the AGS Improvement Plan 2010/11

A copy of the AGS Improvement Plan 2010/11 is attached as an appendix to this report; progress against each of the planned activities is also included in the appendix.

As is the case with most plans, the activities included within it are often subject to change. This can be due to changes in the external environment that guides our work, as well as the internal environment that dictates whether we have the capacity to achieve our stated objectives. To ensure there is control over any slippage, the officers responsible for delivering this work must obtain approval from the Service's Chief Officer's Group, if they require any variations to the current Plan. These changes will also be reported to this Committee.

5 **Progress to date**

The 2010/11 Improvement Plan contains only five areas for improvement, fewer than in previous years, owing to unprecedented movement in senior management posts, particularly "Head of..." roles. Significant progress has been made against each of the five work packages, and is briefly outlined in the appendix.

6 Financial Implications

Any significant budgetary implications, brought about by the improvements proposed in the plan, have already been considered, either as part of the Fire Authority's budgetary planning process or within each Department's business planning process.

7 Legal Comment

The AGS is a legal requirement under the Code of Practice on Local Authority Accounting in the United Kingdom and must be included in the Fire Authority's Annual Statement of Accounts.

8 Equality Impact Assessment

This report simply reports progress against a previously agreed Improvement Plan and has no impact on people. It has been assessed against the Service's Brigade Order on Equality Impact Assessments (Personnel 5 Part 2) and this has shown that there are no discriminatory practices or differential impacts upon specific groups arising from this report. An Initial Equality Impact Assessment has not, therefore, been completed.

9 Appendix

Annual Governance Statement Improvement Plan 2009/10



10 Background Papers

Shropshire and Wrekin Fire Authority

16 June 2009, Paper 9, Annual Governance Statement 2009/10 and Improvement Plan 2010/11

Implications of all of the following have been considered and, where they are significant (i.e. marked with an asterisk), the implications are detailed within the report itself.

Business Continuity Planning		Member Involvement	*
Capacity		National Framework	
Civil Contingencies Act		Operational Assurance	
Efficiency Savings		Public Value	
Environmental		Retained	
Financial		Risk and Insurance	*
Fire Control/Fire Link		Staff	
Information Communications and		Strategic Planning	
Technology			
Freedom of Information / Data Protection /		Equality Impact Assessment	*
Environmental Information			
Legal	*		



Appendix to report 9 on Annual Governance Statement Improvement Plan 2010/11 Shropshire and Wrekin Fire and Rescue Authority Audit and Performance Management Committee 30 November 2010

Annual Governance Statement (AGS) Improvement Plan 2010/11

Area of review	IRN	Improvement required	Improvement Owner	Progress to date	Completion date
Financial Management	1	Monitoring and audit of Retained Duty System (RDS) payments is hampered by reliance on paper records. We plan to carry out a full review of RDS station activities resulting in payment to allow us to create more accurate budgets, including for pay, retaining fees and variable payments. This will allow us to compare like stations budgetary controls. This replaces last years scheduled improvement which will be incorporated into the review.	Joanne Coadey	Work to review and compare all RDS activities which result in payments has been completed and the finding will now be considered as part of the four year budget setting process. This work informs and is dependant upon the Public Value reviews being undertaken by the Service.	03/2011
Strategic Planning Process	2	As a consequence of the current economic instability we have reviewed our processes including Integrated Risk Management Planning and have commenced the introduction of the Public Value Model in preference to previous planning methodologies. We have started a Public Value review, and will implement Public Value during 2010/11.	Steve Worrall	The Strategic Risk and Planning Group oversee this activity on behalf of the Authority. The Public Value process has been well received by staff with 40 consultation sessions from which over 200 "suggestions" have been derived. Three public consultation sessions have been programmed for 18, 19 and 23 November. Fire Authority Members are involved in all consultation sessions	12/2010



Fire Control Convergence	3	The Interim Fire Control System is based on developing technology. Consequently, it may not deliver the required standard of Command and Control (C&C) for the service. Substantial "live testing" of the new system is being incorporated into the contractual arrangements for Interim Control Room Solution (ICRS). Live testing will be closely monitored by officers.	Martin Timmis	The C&C system is being managed as a part of the Shrewsbury Building Programme through a Prince2 project. It is due for completion on 30 November 2010. Meetings have taken place during November to discuss the range of "live testing" that will be expected, and this will be overseen by an independent advisor.	03/2011
Resource Management	4	The new Asset Management System has not yet been fully implemented. Service is not able to demonstrate compliance with standards. Complete implementation in accordance with reviewed project timescales.	Andrew Kelcey	A full time Prince2 project manager has been appointed with roll-out planned for 30 November 2010. Three pilot stations are currently being used: Baschurch, Bridgnorth and Wellington. A number of remote system IT issues are hampering implementation. The project is on-going with an expectation that a useable Technical Services system will be in place in January 2011. Full roll-out to end users will be delayed pending IT infrastructure improvements.	12/2010
Risk Management and Business Continuity Planning	5	With dependence on ICT systems increasing, the service needs to develop an AGS assurance statement for this key area. RM and ICT Manager will work together to provide an appropriate statement	Martin Timmis	This work is on-going. A number of key improvements are likely to be required to maintain an effective and efficient IT system for the Service. A number of improvements to the system have been implemented during 2010. An AGS Insurance Statement will be incorporated into the next AGS Improvement Plan.	03/2011

